

# The Morse-Nakajima Target

## Tokoyo's Shakers and Movers on America

This is the first version of [Ronald A. Morse's](#) "Tokyo's Shakers and Movers Target," which identifies the key **Japanese** players shaping **Tokoyo's** policy toward America. It has been prepared in cooperation with Hiroshi Nakajima, a seasoned observer of Japanese affairs.

Often ignored in American analysis of U.S.-Japan security policy are the Japanese opinion-makers and analysts. Few American policy-makers know or are aware of their counterparts. The following is designed to introduce you to the important Japanese "players," who will help determine the future of the U.S.-Japan relationship.

Since 1990, the Morse target focused on "**American** Japan Watchers" has been the single most authoritative source on the rise and fall of key U.S. players in the U.S. -Japan policy game. This "[Morse-Nakajima Target](#)" is the first version of a reverse target, a target showing "Japanese" players in the Tokoyo policy game about America.

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### Who Are The Japanese Shakers and Movers?

The Target focuses on Tokyo's four distinct power centers(1) [Nagatacho](#), the Tokoyo district of political offices and the Parliament; (2) [Kasumigaseki](#), the center of government agencies and the world of bureaucrats; (3) [Marunouchi](#), the heart of the business district in Tokyo; and (4) the [Yamanote Loop](#) of journalists, policy gurus, think tank leaders, and academics swirling around Tokyo.

Movers and Shakers are people actively engaged in trying to shape Tokyo's policies on America. While almost all of these Japanese value the importance of the U.S.-Japan relationship, they differ significantly about how policies should be implemented.

### How the Target Works

The closer a person is to the center of the target (hard) the more negative or critical they are of America and U.S. policies. The more favorably disposed someone is toward the U.S. (soft), the closer they are to the outer rings of the target.

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The target below is a clickable map.



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## Tokyo's Shakers and Movers

### Nagatocho Politicians

AICHI, Kazuo, (NFP) Chairman of NFP Policy Affairs Council: Realist on America  
AKIBA, Tadatoshi, (SDP), Studied at MIT; full-tilt pacificist opposing Security Treaty  
OTA, Masahide, Governor of Okinawa  
DOI, Takako, (SDP) Former head of the Socialist Party; Speaker of the House  
HASHIMOTO, Ryutaro, (LDP) Prime Minister (PM)  
HATA, Tsutomu, (NFP) Former PM; sees bigger role for Japan in the world  
HOSOKAWA, Morihiro, (NFP) Former PM; independent minded  
IKEDA, Yukihiko, (LDP) Minister of Foreign Affairs, supportive of U.S. ties  
KAIFU, Toshiki, (NFP) Former NFP President; former PM  
KAJIYAMA, Seiroku, (LDP) Chief Cabinet Secretary; mainstream supporter of U.S. ties  
KAKIZAWA, Koji, (LDP) Favors strong Japanese military and strong ties to U.S.  
KAMEI, Shizuka, (LDP) Extreme right-winger  
KATO, Koichi, (LDP) Youngish hawk with independent ideas  
KUBO, Wataru, (SDP) Benign indifference to U.S.  
KOIZUMI, Junichiro, (LDP) Rising star  
KONO, Yohei, (NFP) Dove; friend of U.S.  
KOIKE, Yuriko, (NFP) International policy  
TANAKA, Shusei, (SAKI) Head of Economic Planning Agency  
TSUKAHARA, Shunpei, (LDP) Team player  
HATOYAMA, Yukio, (SAKI) Sharp reformer  
FUNADA, Hajime, (NFP) Rising star  
MATSUDA, Iwao, (NFP) former MITI official  
MIYAZAWA, Kiichi, (LDP) Old-time ally of U.S.  
MURAYAMA, Tomiichi, (SDP) Former PM; SDP President  
NAKASONE, Yasuhiro, (LDP) Former PM; influential  
NISHIOKA, Takeo, (NFP) Former Education Minister  
OZAWA, Ichiro, (NFP) NFP President; enigma to Americans  
SHIINA, Motoo, (LDP) Close to U.S. leaders  
TAKEMURA, Masayoshi, (SAKI) Strong ties to North Korea  
TAKESHITA, Noboru, (LDP) Inside player; power broker  
YAMAZAKI, Taku, (LDP) Policy Study Chairman

**LDP** - [Liberal Democratic Party](#)

**NFP** - [New Frontier Party](#)

**SDP** - [Social Democratic Party](#)

**SAKI** - [New Party Sakigake](#)

## **Kasumigaseki Bureaucrats**

AKIYAMA, Masahiro, Defense Policy, Japan Defense Agency  
IGARASHI, Mitsuo, Director General, Ministry of Posts and Telecommunications  
IKEDA, Kaname, Science and Technology Agency  
INAMURA, Kobo, Tokai Postal Services Bureau  
OGURA, Kazuo, Vice Minister, Ministry of Foreign Affairs  
OI, Atsushi, MITI  
ORITA, Maski, North American Bureau, Ministry of Foreign Affairs  
OWADA, Hisashi, Ambassador to the United Nations  
KATO, Ryozo, Asian Affairs Director, Ministry of Foreign Affairs  
KAWASHIMA, Yutaka, Treaty Bureau, Ministry of Foreign Affairs  
KURIYAMA, Takakazu, Former Ambassador to U.S.  
SAITO, Kunihiko, Ambassador to Washington  
SAKAKIBARA, Eisuke, International Finance, Ministry of Finance  
SAKAMOTO, Yoshihiro, Vice Minister, MITI  
TAMBA, Minoru, Ambassador to Saudia Arabia  
TOYODA, Masakuzu, MITI  
HARADA, Yutaka, Economic Planning Agency  
HAYASHI, Sadayuki, Vice Minister, Ministry of Foreign Affairs  
HIRABAYASHI, Hiroshi, Director, Cabinet Council, Prime Minister's Office  
HOSHUYAMA, Noboru, Former Japan Defense Agency  
HOSOKAWA, Hisashi, Trade Policy Bureau, MITI  
MATSUNAGA, Nobuo, Chairman, Institute for International Affairs  
YAMAZAKI, Kazutami, U.S. Embassy, Tokyo  
YANI, Shunji, Deputy Minister, Ministry of Foreign Affairs

## **Marunouchi Businessmen**

USHIO, Jio, Chairman, Japan Association for Corporate Executives  
INAMORI, Kazuo, Chairman, Kyocera Corporation  
INABA, Kosaku, Chairman, Japan Chamber of Commerce  
UCHIDA, Moriya, Science Council of Japan  
OKAWARA, Yoshio, Japan Federation of Economic Organizations  
ONISHI, Minoru, President, Fuji Film  
KIMURA, Hideo, Consultant  
KIUCHI, Takashi, Chief Economist, Long Term Credit Bank  
KURODA, Makoto, Former Vice Minister of MITI  
KAWAGUCHI, Yoriko, Suntory Corporation; former MITI official  
KOBAYASHI, Yotaro, Chairman, Fuji-Xerox  
KONDO, Takeshi, Former Washington insider, Itochu  
GYOTEN, Toyoo, Chairman, Bank of Tokyo  
SABA, Shoichi, Toshiba Corporation

SEKIMOTO, Tadahiro, Chairman, NEC Corporation  
TERASHIMA, Jitsuro, Mitsui USA, Washington, DC  
TOYODA, Shoichiro, President, Japan Federation of Economic Organizations  
NAGANO, Ken, Former Chairman, Japan Federation of Employers' Associations  
NEMOTO, Jiro, Chairman, Japan Federation of Employers' Associations  
MAKIHARA, Minoru, President, Mitsubishi Corp. of U.S.-Japan Business Council  
MAKINO, Noboru, Mitsubishi Research Institute  
MUROFUSHI, Minoru, President, Itochu Corporation  
MIYOSHI, Masaya, Secretary-General, Japan Federation of Economic Organizations  
OGA, Norio, Chairman, Sony Corporation  
NUKAZAWA, Kazuo, Japan Federation of Economic Organizations  
HIGUCHI, Kotaro, Chairman, Asahi Brewery; chair of defense report  
TADA, Yukio, Economist, Nissho Iwai Corporation  
WADA, Kazuo, Chairman, Yaohan Internation Group

## Yamanote Loop

AGAWA, Naoyuki, pro-American lawyer  
ISHIHARA, Shintaro, novelist, former parliamentarian  
IIDA, Tsuneo, Nagoya City University  
INA, Hisayoshi, Nikkei Newspapers; defense analyst  
INOUCHI, Kuniko, Sophia University  
INOUCHI, Takashi, Vice Rector, United Nations University  
ICHIOKA, Yoichiro, writer  
ETO, Jun, writer; hawkish  
OKA, Takashi, political advisor  
OMAE, Kenichi, writer; economist  
OKAZAKI, Hajime, Tokai University; technology critic  
OKAMOTO, Yukio, former diplomat; commentator  
KARATSU, Hajime, Tokai University; technology critic  
KATAOKA, Tetuya, Hoover Institution  
KITAOKA, Shinchi, Rikkyo University  
KOMORI, Yoshihisa, Sankei Newspaper, Washington, DC  
KOO, Richard, Nomura Research Institute  
KOSAKA, Masataka, Kyoto University  
KUMON, Shumpei, GLOCOM  
KUSAKA, Kimindo, Softnomics Center  
SAKAIYA, Taichi, former MITI official; novelist  
SAKURAI, Yoshiko, NTV announcer  
SATO, Seizaburo, Institute for International Policy Studies  
SHIMADA, Haruo, Keio University  
TAKAHAMA, Tatou, Senior Fellow, Yomiuri Research Institute  
TAOKA, Shunji, Ashi Newspaper; power politics  
TAKUBO, Tadae, Kyorin University; constitutional revisionist  
TANAKA, Akihiko, University of Tokyo  
TANAKA, Naoki, futurist  
TASE, Yasuhiro, Visiting Fellow, Harvard University  
TERAMURA, Soji, President, Teramura International  
TSURUMI, Kazuko, Sophia University  
NISHIBE, Susumu, nationalist critic

HIDAKA, Yoshiki, Fellow, Hudson Institute

HOMMA, Nagayo, Americanist

FUNABASHI, Yoichi, Asahi Newspaper, Washington, DC

FURUKAWA, Shinji, President, Dentsu Institute for Human Studies

YAMAMOTO, Tadashi, Japan Center for International Exchange

YAMAZAKI, Koji, formerly Finance Ministry, The Japan Research Institute

WATANABE, Tsuneo, President, Yomiuri Shimbun

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